

Mrs. Joyce Lundsgaard, Business Manager/Board Secretary

Mrs. Kimberly Lingenfelter, Superintendent

Mr. Logan Patterson

Regular Board of Education Meeting Cherokee Community School District, 600 West Bluff Street Agenda for Monday, July 17, 2017 at 5:30 p.m.

The tentative agenda contains a list of subjects known at the time of distribution. A copy of the agenda kept continuously current is available for inspection at the office of the superintendent during regular business hours. This agenda may be changed up to 24 hours before the scheduled commencement of the meeting. The agenda sequence is provided as a courtesy only. The board reserves the right to consider each item in any sequence it deems appropriate.

Therefore, we encourage visitors to attend the meeting from the beginning.

- 1. Call the meeting to order
- 2. Approve the agenda
- 3. Roll call of members in attendance
- 4. Action to excuse board members not in attendance
- 5. Welcome Visitors

Recognition of persons who wish to speak to an item on the agenda or speak to the board regarding a school issue.

- 6. Consent agenda
 - A. Approve the minutes of the regular meeting [6-19-17]
 - B. Approve financial statements
 - C. Approve monthly bills
- 7. Communication and Reports
 - A. Directors' Reports
 - B. Principals' Reports
 - C. Instructional Coaches' Reports
 - D. PTA Report
 - E. Superintendent's Report
- 8. Policy Change: None

Clerical Change(s): None

Affirm: 507.4 Student Illness or Injury at School; 507.5 Emergency Plans and Drills; 507.6 Student Insurance; 507.7 Custody and Parental Rights; 507.8 Special Student Health Services; 507.9 Wellness Policy; 507.9E Plan for Measuring Implementation; 508.1 Class or Student Group Gifts; 508.2 Open Night

- 9. New Business
 - A. Discussion of/ action concerning Board Policy 710.4 Meal Charges Second Reading
 - B. Discussion of/ action concerning fuel bids for the 2017-2018 school year
 - C. Discussion of/ action concerning the proposal of a resolution to renew the Physical Plant and Equipment Levy on the September school election ballot
 - D. Discussion of/ action concerning the resignation of Charity Anderson as JH Girls Basketball (one year only)
 - E. Discussion of action concerning extending contracts to Sarah Groepper as CMS Art Teacher, contingent upon BOEE approval; Brent Koedam as WHS Assistant Football Coach; Jim Leonard as WHS Boys Track Coach; Katie Leonard as CMS Volleyball Coach one year only; Angela Carver as 2nd Grade Teacher; Rod Ebert as WHS FTC Assistant Coach; Randy Eaton as Food Service Server; Charity Anderson as WHS Head Volleyball Coach; Jennifer Ohlendorf as WHS Assistant Volleyball Coach; Sarah Frohling as WHS Paraprofessional; and Kathy Curtis as WHS Model Teacher
 - F. Discussion of/ information concerning RES, CMS, WHS End of Year Reports for 2016-2017
 - G. Discussion of/ information concerning IASB Legislative Priorities
 - H. Discussion of/ information concerning the Board Self-Evaluation
 - I. Discussion of/ information concerning RES facility challenges and CRMC proposal
- 10. Board Committee Reports
 - A. Curriculum and Instruction Dawson, Fuhrman
 - B. Policy Carver, Haselhoff
 - C. Finance* Dawson, Patterson
 - D. Building, Grounds, Capital Projects Fuhrman, Haselhoff

^{*} Note: The Board of Education, with a majority vote of the Board, may enter into an closed/exempt session for the purpose of discussing confidential records, litigation, suspension/expulsion hearings, personnel, purchase of real estate, and security or negotiation strategy.

E. Transportation, Nutrition – Carver, Patterson	
11. Items of Interest for the Next Meeting [August 21, 2017 @ 5:30 p.m.]	
A. Discussion of/ action concerning the official newspaper for 2017-2018	
B. Discussion of/ action concerning district goals for 2017-2018	
C. Discussion of/ information concerning Fall Enrollment Numbers	

D. Discussion of/ information concerning Cherokee CSD Graduation Requirements

E. Discussion of/ information concerning CCSD Job Descriptions

12. Adjournment

Projected Dates/Times for Regular Board of Education Meetings 2017-2018

August 21 st , 2017 @ 5:30 pm	September 18 th , 2017 @ 5:30 pm	October 16 th , 2017 @ 5:30 pm	November 20 th , 2017 @ 5:30 pm
December 18 th , 2017 @ 5:30 pm	January 15 th , 2018 @ 5:30 pm	February 19 th , 2018 @ 5:30 pm	March 19 th , 2018 @ 5:30 pm
April 16 th , 2018 @ 5:30 pm	May 21 st , 2018 @ 5:30 pm	June 18 th , 2018 @ 5:30 pm	July 16 th , 2018 @ 5:30 pm

* Note: The Board of Education, with a majority vote of the Board, may enter into an closed/exempt session for the purpose of discussing confidential records, litigation, suspension/expulsion hearings, personnel, purchase of real estate, and security or negotiation strategy.

Cherokee Community School District Regular Meeting

June 19, 2017

The Cherokee Community School Board of Education held a regular meeting on Monday, June 19, 2017 at 5:30 P.M. The meeting was held in the WHS Library, 600 W. Bluff St., Cherokee, Iowa.

1. Call the meeting to order

The meeting was called to order at 5:30 P.M.

2. Approve the Agenda

Moved by Patterson, seconded by Haselhoff to approve the agenda. All Ayes

3. Roll call of members in attendance

Roll Call was taken. Present were Haselhoff, Patterson, Carver, Dawson and Fuhrman

4. Action to excuse board members not in attendance

All board members were present.

5. Welcome Visitors

Visitors were welcomed.

Others present were Kim Lingenfelter, Valery Fuhrman, Cara Jacobson, Wendy Richardson, Tasha Timmerman, Todd Lange, Ken Ross and Joyce Lundsgaard

6. Consent agenda

- A. Approve the minutes of the regular meeting 5/5/17 and special meeting 5/24/17
- B. Approve financial statements
- C. Approve monthly bills

Moved by Carver, seconded by Patterson to approve the consent agenda. All Ayes

7. Communication and Reports

District reports were given by the administration.

8. Policy: Affirm Policies 506.2-507.3E2

There were no proposed policy changes. Moved by Carver, seconded by Patterson to affirm Policy 506.2, Student Directory Information; 506.2E1, Authorization for Releasing Student Directory Information; 506.2R1, Use of Directory Information; 506.3, Student Photographs; 506.4, Student Library Circulation Records; 506.5, Internet Safety Policy; 507.1, Student Health and Immunization Certificates; 507.2, Administration of Medication to Students; 507.2E1, Authorization Asthma or Airway Constricting Medication; 507.3, Communicable Diseases; 507.3E1, Communicable Diseases Chart; 507.3E2, Reportable Infectious Diseases. All Ayes

9. New Business

A. Discussion of/action to approve gifts for special classroom projects and purchases from the Cherokee CSD Education Foundation

Moved by Dawson, seconded by Haselhoff to approve gifts for special classroom projects and purchases from the Cherokee CSD Education Foundation. All Aves

B. Discussion of/action to approve a resolution of acknowledgment for the Cherokee CSD Education Foundation and Foundation Donors/Supports for providing \$36,330 for special classroom projects and purchases

Moved by Patterson, seconded by Dawson to approve a resolution of acknowledgment for the Cherokee CSD Education Foundation and Foundation Donors/Supporters for providing \$36,330 for special classroom projects and purchases. All Ayes

C. Discussion of/action to approve Board Policy 506.1E8

Moved by Dawson, seconded by Carver to approve Board Policy 506.1E8 Annual Notice. All Ayes

D. Discussion of/information concerning Board Policy 710.4

The board reviewed Policy 710.4, Meal Charges.

E. Discussion of/action to approve the resignations

Moved by Haselhoff, seconded by Patterson to approve the resignation of Lynn Jolly as Industrial Arts Teacher, Assistant Varsity Football Coach, Varsity Boys Track Coach, Kelly Pitts as Second Grade Teacher, Katherine Mathis as CMS Art Teacher and Matt Hoskinson as Junior High Basketball Coach with appreciation for their many years of service to the district. All Ayes

F. Discussion of/action to extend contracts

Moved by Carver, seconded by Patterson to extend contracts to Adam Cedar as Freshman Baseball Coach; Adam Rapp as Assistant Varsity Football Coach and Joshua Landhuis as ½ Time Activities Director and ½ Time CMS Social Studies Teacher. All Ayes

G. Discussion of/action to approve dairy and bread bids

Moved by Dawson, seconded by Patterson to approve the recommended dairy bid from Deans and bread bid from Sara Lee for the 2017-18 school year. All Ayes

H. Discussion of/action to approve participation in IAEP

Moved by Patterson, seconded by Haselhoff to approve the participation of Food Service in the IAEP – Iowa Association of Educational Purchasing for the 2017-18 school year. All Ayes

I. Discussion of/action to approve purchase/lease of printer/copier equipment

Bids received for the purchase of copier equipment were reviewed. Moved by Patterson, seconded by Haselhoff to approve the recommended bid from Counsel of \$50,669.26. All Ayes

J. Discussion of/action to approve the purchase of Chromebooks

Moved by Patterson, seconded by Haselhoff to approve the bid in the amount of \$32,720 from CDW Government for the purchase of 160 Chromebooks. All Ayes

K. Discussion of/action to increase fees

Moved by Carver, seconded by Patterson to approve increasing the school textbook fee from \$30 to \$35, percussion rental fee from \$12.50 to \$20 and instrumental rental fee from \$25 to \$35 based upon NWAEA comparability. All Ayes

L. Discussion of/action to approve Equipment Breakdown Insurance

Moved by Patterson, seconded by Haselhoff to approve purchasing Equipment Breakdown Insurance with EMC for the 2017-18 school year. All Ayes

M. Discussion/acceptance of Employee Handbooks for the 2017-18 school year Moved by Patterson, seconded by Haselhoff to accept the Employee Handbook for Certified Staff and the Employee Handbook for Support Staff for the 2017-18 school year. All Ayes

N. Discussion /acceptance of the WHS Student Handbooks for the 2017-18 school year Moved by Dawson, seconded by Carver to accept the WHS Student Handbook and RES Student Handbook for the 2017-18 school year as presented with minor changes as noted. All Ayes

O. Discussion of/information concerning Wellness Policy and Summer Lunch Program
Cara Jacobson, Food Service Director, discussed district-wide compliance relative to CCSD's Wellness
Policy and the Summer Lunch Program. The summer lunch program has been very well attended this summer.

P. Closed Session

Moved by Dawson, seconded by Carver to enter into closed session at 7:17 P.M. as provided in section 21.5(1)(i) of the open meetings law for the purpose of discussing the potential sale of real estate. Ayes: Fuhrman, Dawson, Carver Patterson and Haselhoff

The board resumed in open session at 7:40 P.M.

Q. Discussion/action to accept lowest responsive responsible bids for Summer 2017Moved by Patterson, seconded by Carver to reject the lowest responsive responsible bid for the summer 2017 alternate facility projects. All Ayes

12. Adjournment

Moved by Dawson, seconded by Carver to adjourn the meeting at 7:41 P.M. All Ayes

Regular Meeting – July 17, 2017

President, Board of Education

Cherokee Community School District

Secretary, Board of Education

Cherokee Community School District

Financial Report - June 17

Fund	Beginning Balance	Receipts	Expenditures	Ending Balance
Operating	\$ 3,340,983.31	747,316.32	1,951,277.19	\$ 2,137,022.44
Management	503,515.77	3,152.52	986.34	505,681.95
Self-Insurance Fund	1,235,585.84	26,828.17	12,084.58	1,250,329.43
Subtotal General Fund	5,080,084.92	777,297.01	1,964,348.11	3,893,033.82
Activity	110,104.77	27,103.67	19,636.76	117,571.68
PPEL	295,442.79	3,129.36	81,561.92	217,010.23
Capital Projects (Sales Tax)	917,965.61	150,006.06	_	1,067,971.67
Debt Service		_	-	Eq.
	was a second and a second a second and a second a second and a second			
Hot Lunch	151,654.82	33,193.46	75,909.09	108,939.19
Trust and Agency	30,654.44	1.22	_	30,655.66
Total - All Funds	\$ 6,585,907.35	\$ 990,730.78	\$ 2,141,455.88	\$ 5,435,182.25

CHEROKEE COMMUNITY SCHOOL DISTRICT

General Fund Financial Report June 30, 2017

Balance on Hand June 1, 2017 Operating Fund	\$ 5,080,084.92
Receipts	
Property Tax	28,125.89
Central Trust - Interest	181.36
State Foundation Aid	466,091.00
Preschool State Aid	13,440.00
Iowa Early Intervention	6,577.00
TSS	54,707.00
Professional Development	4,317.00
lowa Core	1,834.00
Open Enrollment	68,181.76
Mentoring	-
Special Education	-
SU - Breakdown Insurance Medicaid	-
	12,930.16
Food Service Salary/Benefits Donations: Thomas, Foundation, PTA	70,843.57
Misc Receipts	1,261.70
·	18,825.88
Receipts	747,316.32
Self Insurance Fund	
Premiums/Claims	1,782.30
Interest	60.01
Receipts	1,842.31
	·
Management Fund	
Cherokee County Treasurer	2,369.76
EMC Dividend	744.00
Central Trust Interest	38.76
Receipts	3,152.52
Total Receipts	752,311.15
	5,832,396.07
	5,032,396.07
Disbursements	
Operating Fund	
General Fund Invoices	400 FE7 40
Net Payroll	162,557.10
Payroll Deductions	918,909.86
FICA - Medicare - District Portion	418,608.22
IPERS - District Portion	99,716.94
Health Insurance	118,784.85
Retiree Health Insurance - Dep/Disability	199,136.93
Fortis - Life & LTD	5,082.76
Void Checks	3,519.89
Disbursements	25.22
Diodal ochionica	1,926,291.33
Self-Insurance Fund	
Three Rivers - Claims	10 040 50
CRMC - Employee Flu Shots	10,243.58
Adminstration Fees	1 8/1 00
Disbursements	1,841.00
Dispuisements	12,084.58
Management Fund	
Management Fund	
Early Retirement Incentive	-
SU Insurance	-
Early Retirement Insurance	986.34
Liability Insurance Disbursements	-
	986.34
Total Disbursements	1,939,362.25
Balance on Hand June 30, 2017	3,893,033.82
Bank Balance - Central Trust Bank	398,181.33
NSCU Savings Balance	38.93
Outstanding Deposit-Returned Checks/Check#24317	-
Outstanding Credit - Treasurer State of Iowa	-
Investment Funds	2,566,039.01
Certificate of Deposits	1,169,356.34
Outstanding Checks	240,581.79
	3,893,033.82
	,,

DeadorptDonVendor Name

Checking

1

Amount

Checking 1 Fund: 10 GENERAL FUND

ISP Technology-computers

SpEd - ipads/cases

12882 ATIRAcredit MasterCard 13,738.70

Maint supplies

Maint supplies

Maint supplies

Maint supplies

naine bappine

Maint supplies

Maint supplies

Maint supplies

Maint supplies

Maint supplies

10021 Bomgaars 193.67

Conference mileage

13013 Breyfogle, Lisa 98.60

 ${\tt PTA} \ \, {\tt purchase-Kindergarten}$

groceries

13322 BURCH, JENNIFER 22.14

Wireless PA/Amp - Funded by

another

30328 Cherokee Music Boosters 1,981.33

WHS AC repair

20223 Control System Specialist 226.00

Fuses for ballfields

13429 ECHO Group, Inc. 297.58

Grounds maint

11707 First Cooperative Association 39.35

Roof repairs all buildings

13611 Guarantee Roofing 1,443.00

Medicaid

12846 Iowa Department of Human Services 2,251.85

Lifting consultant

13716 Jewett, Travis 1,250.00

Graduation hoods/cords

30475 Jostens Inc. 500.00

WHS Ind Arts

10162 Midwest Technology Products 211.05

WHS AC repair

Roosevelt print room AC

repair

11495 Modern Heating and Cooling, Inc. 363.00

Cherokee Community School Board Report 06/30/2017 10:49 AM

Page: 2 User ID: LDG

WesdørpfDonVendor Name Amount

APL training

10125 Northwest AEA 2,100.00

DOT physical

10711 Rollefson, Jerry 70.00

Electric comb binder

11884 School Specialty, Inc. 411.31

Maint supplies

13294 SUPPLYWORKS 667.38

Lawn care-all schools

11460 Waldner's Lawn Service 8,645.00

District Portion - August District Portion - July

19110 Wellmark Blue Cross/Blue Shiel 123,608.06

SpEd materials-Cormany/Mosbach

13713 Wieser Educational Resources 233.11

Fund Total: 158,351.13

Checking Account Total: 158,351.13

Checking 2

Checking 2 Fund: 36 PHYSICAL PLANT & EQUIPMENT

Mower

10396 Builder's Sharpening and Service 23,321.42

Middle School project

13615 SCE 19,805.00

Fund Total: 43,126.42
Checking Account Total: 43,126.42

Checking 3

Checking 3 Fund: 21 STUDENT ACTIVITY FUND

Girls basketball fundraiser

30028 Graphic Edge, The 241.83

Softball senior night

flowers

Concessions

Graduation flowers

10274 Hy-Vee Food Stores, Inc 333.50

Boys Basketball Fundraiser

13711 Korney Board Aids 1,162.74

Weight room equipment

repair

10147 Letsche's Bike and Radio Shack 215.94

decidite 5 bike and Radio Shack 2.

State Track shirts

10188 Pilot Rock Signs 1,043.50

Cherokee Community School 06/30/2017 10:49 AM

Board Report

Page: 3 User ID: LDG

DesdørptDonVendor Name

CMS boys track shirts-

resale

30406

Something Unique

241.37

Amount

Softball Tournament Entry

fee

30731

Storm Lake High School

80.00

Fund Total:

3,318.88

Checking Account Total:

3,318.88

Checking

Checking

4

SCHOOL NUTRITION FUND Fund: 61

Phone

19014

Cherokee Comm School District

70,843.57

Summer milk Summer milk

40114

Dean Foods North Central

77.86

Summer lunch

10067 Fareway Stores, Inc.

17.84

Fund Total:

70,939.27

Checking Account Total:

70,939.27

WendwiptDonVendor Name

Amount

Checking

Checking

Fund: 10 1 GENERAL FUND

1

SpEd materials - Cormany

13715 Academic Therapy Publications - 473.00

High Noon Books

HVAC filters

10004 Air Filter Sales and Service

1,415.75

Gas service-929 N Roosevelt

Gas service-600 W Bluff-WHS

Gas service-336 Gillette-

Armory

Gas service-320 Gillette-

busbarn

Gas service-206 E Indian-

CMS

Gas service-600 W Bluff-WHS

10094 Alliant Energy 1,260.84

735.71

Maint-mop service

Maint-mop service

Maint-mop service

Maint-mop service

Maint-mop service

10183 Aramark Uniform Services AUCA

1,223.48

Chicago Lockbox

Custodial shirts

Custodial shirts

Custodial shirts

10440 Aramark Work Apparel and Uniform

Service

JMC training registration

ISP Technology

ISP Technology-Replacement

mice

Conference registration-

Ducommun/Tjeerds

ISP Technology-speaker bars

ISP Technology-Dremel

B/G Coaches state track

lodging

CMS FCS knife holder

Fuel for school suburbans

CMS gym light bulbs

Lodging-FCS conference-

Breyfogle

12882 ATIRAcredit MasterCard

2,671.30

Trans repair parts

11036 Auto-Jet Muffler Corp

231.35

Filters for bottle filling

stations

13437 BeCause Water Benefit Corp 729.80

busbarn water

CMS Nurse office-water

Water softener salt-CMS

WesdørpfDonVendor Name Amount Water softener-Roosevelt 10079 Blaine's Culligan and Sundance 137.50

Maint supplies Trans supplies Maint supplies Trans supplies Maint supplies Maint supplies Maint supplies Trans supplies

Grounds maint-ballfields Maint supplies Trans supplies Trans supplies Maint supplies Maint supplies Maint supplies Maint supplies

Ind Arts materials

Trans repair parts Ind Arts materials

Ind Arts materials

Maint supplies Maint supplies

10021 Bomgaars

Open enrollment - 2nd

semester

12856 CAM Community School Distrit 3,379.08

866.18

Bus driver meal

11124 Carlson, Lisa

7.37

Maint supplies

11243 Central Iowa Distributing

61.28

Sewer-600 W Bluff-WHS

Water-208 E Indian-

ballfields

Water-208 E Indian-

ballfields

Sewer-206 E Indian-CMS

Sewerr-600 W Bluff-busbarn

Sewer-636 Gillettet Dr-

Armory

Sewer-600 W Bluff-WHS

Sewer-600 W Bluff-lawn

10084 City of Cherokee 1,617.76

Open enrollment-TLC-2nd

Name	Cherokee Community School 06/23/2017 2:10 PM	Board Report			
General Ed Tuition General Ed Tuition 10726		Amount			
10726 Council Bluffs Community School District	13397 Clayton Ridge Community School	3,379.08			
Shredding service 11580 Document Depot and Destruction, 120.00 Inc. WHS FCS stove repairs 10245 Ebert TV and Applicance 234.80 Roosevelt annual inspection WHS annual inspection CMS annual inspection CMS annual inspection 11198 Fire Proof Plus, Inc. 954.50 SpEd materials - Cormany 13714 Gareth Stevens Publishing 475.95 ISP Technology-UPS shipping 10274 Hy-Vee Food Stores, Inc 27.21 Background checks 11789 Iowa School Finance Information Service CMS OFUS music 12200 J.W. Pepper and Son, Inc. 18.79 Mileage-State Spec Olympics 11647 James, Abby 107.00 Cap/Gown 31241 JOSTENS OF NW IOWA 90.00 Electricity-600 W Bluff- concession Electricity-500 W Bluff- concession Electricity-336 Gillette- Armory Electricity-334 Gillette- Dusbarn Electricity-334 Gillette- Dusbarn Electricity-334 Gillette- Dusbarn Electricity-334 Gillette- Dusbarn Electricity - 206 E Indian - CMS 12363 MidAmerican Energy Company 14,285.42 Trans lubricants Trans lubricants Trans lubricants Trans lubricants Trans lubricants Trans office supplies	General Ed Tuition				
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SpEd materials - Cormany 13714	Busbarn annual inspection				
ISP Technology-UPS shipping 10274 Hy-Vee Food Stores, Inc 27.21 Background checks 11789 Iowa School Finance Information Service CMS OPUS music 12200 J.W. Pepper and Son, Inc. 18.79 Mileage-State Spec Olympics 11647 James, Abby 107.00 Cap/Gown 31241 JOSTENS OF NW IOWA 90.00 Electricity-600 W Bluff-WHS Electricity-600 W Bluff-concession Electricity-7929 N Roosevelt Electricity-336 Gillette-Armory Electricity-336 Gillette-Dusbarn Electricity - 206 E Indian - CMS 12363 MidAmerican Energy Company 14,285.42 Trans lubricants Trans lubricants Trans lubricants Trans lubricants IO180 Motor Parts Sales 73.51	11198 Fire Proof Plus, Inc.	954.50			
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10050	CMS office supplies	CMS office supplies			
		67.98			

Page: 3 User ID: LDG

06/23/2017 2:	nmunity School 10 PM	Board Report
DendorpEDo	nVendor Name	Amount
ELI-materi	als-Leavitt	
11770	Pioneer Valley Books	70.68
CMS vocal	music	
Roosevelt	vocal music	
18370	Plank Road Publishing, Inc.	356.90
SpEd mater	ials	
11531	Really Good Stuff	109.82
SpEd mater	ials	
13492	Really Great Reading	397.10
Sprinkler	parts	
13588	Reams Sprinkler Supply	643.03
SpEd mater	ials	
10171	Remedia Publications, Inc	432.79
Library bo	ok refund	
11618	Riedemann, Bryan and Tina	18.00
Garbage co ballfields	llection-	
10217	Sanitary Services, Inc.	2,531.02
Conference	registration	
11648	Schipper, Travis	106.00
ISP Techno	logy - ID labels	
SpEd mater	ials	
CO supplie	s	
11884	School Specialty, Inc.	502.79
Refinish C	MS/WHS floors	
11276	Shadran Industrial	6,904.50
Bus driver	meal	
18364	Sipes, William J.	5.34
Print room	-	
13575	Staplelex Company	108.99
Open enrol semester	lment TLC-2nd	
13182	Storm Lake Community School District	3,566.81
Ed Foundat:	ion-Brunsting	
10910	Thomas Manufacturing Co., Inc., R.J.	1,565.00
Medicaid		
12838	Timberline Billing Service LLC	481.52
Damaged boo	ok	
Damaged boo	ok	
,		

Page: 4 User ID: LDG

Cherokee Community School 06/23/2017 2:10 PM

Board Report

User ID: LDG

Page: 5

WendwipEDon	Vendor	Name

Staff development cupcakes

13712

White House 220

Amount 176.00

Phone charges-

CO/Superintendent

10566

Windstream

735.12

Mileage

10586

Woltman, LLoyd

176.00

Fuel - 22.95 gal

Fuel - 34.63 gal

Fuel - 44.97 gal

Fuel - 36.66 gal

Fuel - 19.65 gl

Fuel - 11.58 gal

Fuel - 20.01 gal Fuel - 15.31 gal

Fuel - 28.96 gal

Fuel - 14.92 gal

Fuel - 18.71 gal

Fuel - 16.69 gal

Fuel - 10.88 gal

Fuel - 5.628 gal

Fuel - 13.35 gal

Fuel - 24.15 gal

Fuel - 20. gal

Fuel - 50.02 gal

Fuel - 24.80 gal

Fuel - 19.70 gal

Fuel - 43.95 gal

Fuel - 16.54 gal

Fuel - 18.42 gal

Fuel - 11.24 gal

Fuel - 30.01 gal Fuel - 43.02 gal

Fuel - 5.32 gal

Fuel - 21.27 gal

Fuel - 63. gal

Fuel - 29.13 gal

Fuel - 21.68 gal

Fuel - 28.45 gal

Fuel - 10.20 gal

Fuel - 54.34 gal

Fuel - 5.81 gal

Fuel - 31.76 gal

Fuel - 18.22 gal Fuel - 38.27 gal

Fuel - 55.46 gal

Fuel - 48.04 gal

Fuel - 60.011 gal

Fuel - 23.323 gal

Fuel - 21.280 gal

Fuel - 17.65 gal

Fuel - 24.67 gal

Fuel - 54.56 gal Fuel - 28.92 gal 06/23/2017 2:10 PM

WendorpffonVendor Name

Amount

Fuel - 15.12 gal

Fuel - 11.75 gal

Fuel - 20.10 gal

Fuel - 18.92 gal

Fuel - 46.00 gal

Fuel - 19.69 gal

Fuel - 26.13 gal

Fuel - 20.01 gal

Fuel - 32.79 gal

Fuel - 31.83 gal

Fuel - 7.99 gal

Fuel - 17.90 gal

Fuel - 46.01 gal

Fuel - 18.04 gal

Fuel - 14.47 gal

Fuel - 20.00 gal

Fuel - 17.71 gal

Fuel - 59.14 gal Fuel - 23.86 gal

Fuel - 32.65 gal

Fuel - 20.24 gal

Fuel

Fuel - 8.77 gal

Fuel - 30.18 gal

Fuel - 8.78 gal

Fuel - 28.00 gal

Fuel - 30.05 gal

Rebate

10361 Your FleetCard Program

Fund Total:

59,705.32

Checking Account Total:

59,705.32

Checking

Checking Fund: 36 PHYSICAL PLANT & EQUIPMENT

WHS Work Study carpet

10537

Robinson's Furniture and Floors

4,410.29

3,709.52

Fund Total:

4,410.29

Checking Account Total:

4,410.29

Checking Checking 3

Fund: 21 STUDENT ACTIVITY FUND

Baseballs/bucket

Baseball fundraiser-bats

Boys state track lodging

Baseball bats

Baseball-chalk liner

12882 ATIRAcredit MasterCard

2,083.22

Baseball fundraiser

10021 Bomgaars

20.16

BB/SB concessions

Cherokee Locker, Inc.

1,243.35

BB/SB concessions

BB/SB concessions

Cherokee Co 06/23/2017 2	mmunity School :10 PM	Board Report	
Wendarott	onVendor Name	Amount	
BB/SB con		Amount	
BB/SB con			
11224	Chesterman Co.	2,341.90	
Weightlif	ting shirts		
12371	Creative Services	230.40	
Girls bas awards	ketball camp		
30551	DINN BROS.	398.60	
Baseball (officials - 7/3		
12648	Dupic, Richard	110.00	
BB/SB cond	cessions		
BB/SB cond	cessions		
BB/SB cond	cessions		
10067	Fareway Stores, Inc.	147.83	
BB/SB cond	cessions		
30880	Farner-Bocken Company	238.45	
Girls bas	ketball fundraiser		
30028	Graphic Edge, The	1,250.93	
Baseball o	officials - 7/5		
31035	HARRIS, MARK	110.00	
Softball o	official - 6/26		
30091	Hedden, Michael	100.00	
TAX OFF			
BB/SB conc	cessions		
BB/SB conc	cessions		
BB/SB conc	cessions		
10274	Hy-Vee Food Stores, Inc	374.58	
Baseball f	fundraiser		
11735	Marcus Lumber	463.80	
BB/SB conc	essions		
11006	Moore, David	34.00	
Baseball o	fficials - 7/5		
31646	MOUSEL, TIM	110.00	
Softhall o	amo shirts		
10188	Pilot Rock Signs	229.25	
Softball t	ournament entry		
13477	Woodbury Central High School	80.00	

Baseball officials - 7/3

Page: 7 User ID: LDG Cherokee Community School 06/23/2017 2:10 PM

Board Report

Page: 8 User ID: LDG

WendwiptDonVendor Name

31256 WUEBKER, WAYNE

<u>Amount</u> 110.00

Fund Total:

Checking Account Total:

9,676.47 9,676.47

Checking 4

Checking 4 Fund: 61

Food service clothing

allowance 10440

Aramark Work Apparel and Uniform

119.97

SCHOOL NUTRITION FUND

Service

Roosevelt milk credit

WHS milk

Summer lunch milk
Summer lunch milk

Summer lunch milk

Summer lunch

40114 Dean Foods North Central

122.72

Food items - summer lunch

10067 Fareway Stores, Inc.

19.96

Extermination service

10979 Guardian Pest Solutions

150.00

311.74

Food credit

Food credit

Summer lunch

18253 MARTIN BROS. DISTRIBUTING CO.,

INC.

Fund Total:

724.39

Checking Account Total:

724.39

Notes for the Board from the Superintendent – July 2017

Cherokee Community School District: Empowering Learners

Standards for Effective School Boards

July Standard: Operate as a visionary governance team in partnership with the superintendent by developing a shared vision and plans for student achievement that reflect common values and core beliefs of the school community, by using productive practices for its own operations and development, by ensuring board decisions are based on data and deliberation, and by cultivating a strong relationship and partnership with the superintendent based on clear expectations and accountability.

The Iowa School Board Standards are designed for use by local school boards as common framework for excellence in school board governance. Based on best practice and research, the standards encourage boards to focus on student achievement as their primary responsibility. *Iowa Association of School Boards*

Technology/Website Update - Board/Leadership Team Goal Statement #1

- Building Reports Principals July optional
- Printer/Copier equipment delivery July 14
- News from Technology Director, William Halder
 - Still waiting for E-Rate approval for the project(s) on the Summer 2017 list
 - We have ordered replacement chromebooks, MacBooks and Windows laptops and will have in place a rotation of existing computers which are not chromebooks
 - We have 3 students working this summer and so far cleaned and updated all of the existing chromebooks and will start removing at first the Samsung and hopefully the Dell and try to get to 1 brand (Lenovo) as our chromebook of choice
 - We have etched an identification number on all chrome books which did not have one, due to issue with the serial number label being removed

Curriculum and Instruction Update - Board/Leadership Team Goal Statement #2

- Building Reports Principals July optional
- RES, CMS, WHS End of Year Reports for 2016-2017 on the agenda
- Math Curriculum ordered/shipped July 1
- Iowa Department of Education Public Reporting Site: reports.educateiowa.gov
 This website provides access to a variety of reports covering multiple areas including district and school profiles, financial reports and school and district plans.

Communication Update - Board/Leadership Team Goal Statement #3

- Building Reports Principals July optional
- Board Self-Evaluation on the agenda July packet and July email due to Board President August 1
 - Eight Traits of Effective School Boards July packet and July email
 - Is It Governance or Management? July packet and July email
 - School Board Code of Ethics July email

Board Committee Rotations – Prior to Regular Board Meetings – Subject to Change

- Board Committee Relations Ther to Regular Board McCellings - Subject to Change			
May 15 th @ 4:30	June 19 th @ 4:30	July 17 th @ 4:30	August 21st @ 4:30
Building, Grounds & Capital Projects	Transportation & Nutrition	Policy	Curriculum & Instruction
September 18 th @ 4:30	October 16 th @ 4:30	November 20 th @ 4:30	December 18 th @ 4:30
Building, Grounds & Capital Projects	Finance	Policy	Curriculum & Instruction
January 15 th @ 4:30	February 19 th @ 4:30	March 19 th @ 4:30	April 16 th @ 4:30
Building, Grounds & Capital Projects	Finance	Transportation & Nutrition	Policy

Transportation and Nutrition Update

- News from Nutrition Director, Cara Jacobson
 - No report
- News from Transportation Director, Mike Wiederholt
 - Fuel bids on the agenda
 - Summer maintenance

Board/Leadership Team Goal Statements

- 1. Implement a successful 1:1 technology initiative to enhance student learning, instruction, and achievement.
- 2. Increase implementation and alignment of Iowa Common Core curriculum utilizing Characteristics of Effective Instruction.
- 3. Improve communication between all stakeholders in the district that will promote an atmosphere that encourages positive relationships.

Notes for the Board from the Superintendent – July 2017

Cherokee Community School District: Empowering Learners

Calls on bus stops – there will most likely be a few changes

Strategic Planning - Finance Update

- Financials included in board packet
- Secretary/Treasurer's Report on the agenda
- Board update regarding Equipment Breakdown Insurance for printers/copiers

Building, Grounds, and Capital Projects Update

- RES facility challenges on the agenda
- CRMC proposal on the agenda
- Summer projects update Secure Vestibules, FCS Room, Office Relocations
- Asbestos update Abated in compliance with law and air quality passed inspection
- News from Jeff Miller, Building and Grounds Director
 - WHS Gymnasium Air Conditioning \$50,000

IASB Update & Other

- IASB Legislative Priorities on the agenda
- PPEL proposal on the agenda
- Employee Relations Conference Altoona October 19, 2017
- IASB Annual Conference Des Moines November 15-17, 2017
- Recorded Webinars Available for Board Members School Board U contact Lou Ann Gvist at <u>lgvist@ia-sb.org</u> or <u>(515) 247-7064</u>

Policy/Legislative Update [IASB/SAI/RSAI/IDOE]

- Board Policy Meal Charges on the agenda
- Legislative News/Updates/Priorities from our Partners in Education:

http://www.sai-iowa.org/sai- legislative-priorities.cfm	https://www.educateiowa.gov/resources/legislative-information?utm_medium=email&utm_source=govdeli	http://www.rsaia.org/legislative.html
	very	
	ocacy Center3/Advocacy Agenda/Legislative- er/IASB_s_Advocacy_Agenda/Legislative-Priorities.aspx?l	nkey=19e89bb6-0b58-4dca-9bb1-

Board/Leadership Team Goal Statements

- 1. Implement a successful 1:1 technology initiative to enhance student learning, instruction, and achievement.
- 2. Increase implementation and alignment of Iowa Common Core curriculum utilizing Characteristics of Effective Instruction.
- 3. Improve communication between all stakeholders in the district that will promote an atmosphere that encourages positive relationships.

STUDENT ILLNESS OR INJURY AT SCHOOL

When a student becomes ill or is injured at school, the school district will attempt to notify the student's parents as soon as possible.

The school district, while not responsible for medical treatment of an ill or injured student, will have employees present administer emergency or minor first aid if possible. An ill or injured child will be turned over to the care of the parents or qualified medical employees as quickly as possible.

It is the responsibility of the principal to file an accident report with the superintendent within twenty-four hours after the student is injured.

Annually, parents are required to complete a medical emergency authorization form indicating the procedures to be followed, if possible, in an emergency involving their child. The authorization form will also include the phone numbers of the parents and alternative numbers to call in case of an injury or illness.

The superintendent is responsible, in conjunction with the school nurse, to develop rules and regulations governing the procedure in the event a student should become ill or be injured at school.

Legal Reference:	iowa	Code § 613.17 (2011).	
Cross Reference:	507	Student Health and Well-Being	
Approved		Reviewed 11/17/2014 7/17/17	Revised

EMERGENCY PLANS AND DRILLS

Students will be informed of the appropriate action to take in an emergency. Emergency drills for fire, weather, and other disasters are conducted each school year. Fire and tornado drills are each conducted regularly during the academic school year with a minimum of two before December 31 and two after January 1.

Each attendance center will develop and maintain a written plan containing emergency and disaster procedures. The plan will be communicated to and reviewed with employees. Employees will participate in emergency drills. Licensed employees are responsible for instructing the proper techniques to be followed in the drill.

Legal Reference:	Iowa Code § 100.31 (2007). 281 I.A.C. 41.25(3).	
Cross Reference:	507 Student Health and Well-B 711.7 School Bus Safety Instructi 804 Safety Program	S
Approved	Reviewed <u>11/17/2014, 7/1</u>	7/17 Revised

STUDENT INSURANCE

Students will have the opportunity to participate in the health and accident insurance plan selected by the school district. The cost of the health and accident insurance program is borne by the student. Participation in the insurance health and accident plan is not a contract with the school district, but rather, a contract between the insurance company and the student.

Students participating in intramural or extracurricular athletics are required to have health and accident insurance. The student will bring written proof of insurance or participate in the health and accident insurance program selected by the school district.

Legal Reference:	Iowa	Iowa Code § 279.8 (2007).					
Cross Reference:	504 507	Student Activities Student Health and Well-Being					
Approved		Reviewed	11/17/2014	7/17/17	Ravisad		

CUSTODY AND PARENTAL RIGHTS

Disagreements between family members are not the responsibility of the school district. The school district will not take the "side" of one family member over another in a disagreement about custody or parental rights. Court orders that have been issued are followed by the school district. It is the responsibility of the person requesting an action by the school district to inform and provide the school district the court order allowing such action.

This policy does not prohibit an employee from listening to a student's problems and concerns.

It is the responsibility of the superintendent to ensure employees remain neutral in a disagreement about custody and parental rights.

Legal Reference:

Iowa Code §§ 232.67, .70, .73, .75; 235A; 279.8; 710.6 (2007).

441 I.A.C. 9.2; 155; 175.

Cross Reference:

506

Student Records

507

Student Health and Well-Being

Approved _____

Reviewed <u>5/19/2008, 7/17/17</u>

Revised _____

STUDENT SPECIAL HEALTH SERVICES

The board recognizes that some special education students need special health services during the school day. These students will receive special health services in conjunction with their individualized education program.

The superintendent, in conjunction with licensed health personnel, will establish administrative regulations for the implementation of this policy.

Legal Reference:

Board of Education v. Rowley, 458 U.S. 176 (1982).

Springdale School District #50 v. Grace, 693 F.2d 41 (8th Cir. 1982).

Southeast Warren Comm. School District v. Dept. of Public Instruction, 285

N.W.2d 173 (Iowa 1979).

20 U.S.C. §§ 1400 et seq. (2004). 34 C.F.R. Pt. 300 et seq. (2004).

Iowa Code §§ 256.11(7); 256B; 273.2, .5, .9(2)-(3); 280.8 (2007).

281 I.A.C. 12.3(7), 41.96

Cross Reference:

502 Student Rights and Responsibilities

506 Student Records603.3 Special Education

Approved _____ Reviewed <u>5/19/2008, 7/17/17</u> Revised

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Iowa Code §§ 256.11(7); 256B; 273.2, .5, .9(2)-(3); 280.8 (2007).

281 I.A.C. 12.3(7), 41.96

Cross Reference:

502 Student Rights and Responsibilities

506 Student Records

603.3 Special Education

CHEROKEE COMMUNITY SCHOOL DISTRICT WELLNESS POLICY

The Cherokee Community School District promotes healthy students by supporting wellness, good nutrition and regular physical activity as a part of the total learning environment. The school district supports a healthy environment where students learn and participate in positive dietary and lifestyle practices. By facilitating learning through the support and promotion of good nutrition and physical activity, schools contribute to the basic health status of students. Improved health optimizes student performance potential.

The school district provides a comprehensive learning environment for developing and practicing lifelong wellness behaviors. The entire school environment, not just the classroom, shall be aligned with healthy school district goals to positively influence a student's understanding, beliefs and habits as they relate to good nutrition and regular physical activity.

The school district supports and promotes proper dietary habits contributing to students' health status and academic performance. All foods available on school grounds and at school-sponsored activities during the instructional day should meet or exceed the school district nutrition standards and in compliance with state and federal law. Foods should be served with consideration toward nutritional integrity, variety, appeal, taste, safety and packaging to ensure high-quality meals. *See the DE quidance on Healthy Kids Act, www.tinyurl.com/Iowa-HKA*

The school district will develop a local wellness policy committee comprised of the Food Service Director, a representative from administration, physical education, school nurse, stakeholders from the community, and parents. The local wellness policy committee will develop a plan to implement and measure the local wellness policy and monitor the effectiveness of the policy. The committee will designate the Superintendent to monitor implementation and evaluation of the implementation of the policy. The committee will at least meet every three years to review regarding the effectiveness of this policy.

Specific Wellness Goals

- specific goals for nutrition education, (see Appendix A)
- physical activity, (see Appendix B)
- other school-based activities that are designed to promote student wellness, (see Appendix C)
- nutrition guidelines for all foods available on campus(see Appendix D)
- plan for measuring implementation (see Appendix E)

The nutrition guidelines for all foods available will focus on promoting student health and reducing childhood obesity in the district.

Approved	Reviewed	7/17/17	Revised	

Legal Reference:

Richard B. Russell National School Lunch Act, 42 U.S.C. 1751 et seq. (2005)

Child Nutrition Act of 1966, 42 U.S.C. 1771 et seq.,

Iowa Code 256.7(29), 256.11(6) 281 IAC 12.5(19), 12.5(20), 58.11

Cross Reference:

504.5 Student Fund Raising

504.6 Student Activity Program710 School Food Services

NUTRITION EDUCATION AND PROMOTION

The school district will provide nutrition education and engage in nutrition promotion that:

- is offered at grade level 5-12 to provide students with the knowledge and skills necessary to promote and protect their health;
- is part of not only health education classes 5-12, but also classroom instruction in subjects such as math, science, language arts, social sciences and elective subjects;
- promotes fruits, vegetables, whole-grain products, low-fat and fat-free dairy products, healthy food preparation methods and health-enhancing nutrition practices;
- emphasizes caloric balance between food intake and physical activity.
- Is held for one week in the fall and one week in the spring focusing on nutrition for the grade levels k-4, and tailoring it to their way of understanding.

PHYSICAL ACTIVITY

Daily Physical Education

The school district will provide physical education that:

- is for all students in grades K-12 for the entire school year;
- is taught by a certified physical education teacher;
- includes students with disabilities, students with special health-care needs may be provided in alternative educational settings; and,
- engages students in moderate to vigorous activity during at least 50 percent of physical education class time.

(The Centers for Disease Control and Prevention recommends at least 150 minutes a week for elementary students and 225 minutes a week for middle and high school students);

Daily Recess

Elementary schools should provide recess for students that:

- is at least 20 minutes a day;
- is preferably outdoors;
- encourages moderate to vigorous physical activity verbally and through the provision of space and equipment; and,
- discourages extended periods (i.e., periods of two or more hours) of inactivity.

When activities, such as mandatory school-wide testing, make it necessary for students to remain indoors for long periods of time, schools should give students periodic breaks during which they are encouraged to stand and be moderately active.

Physical Activity and Punishment

Employees should not use physical activity (e.g., running laps, pushups) or withhold opportunities for physical activity (e.g., recess, physical education) as punishment.

OTHER SCHOOL-BASED ACTIVITIES THAT PROMOTE STUDENT WELLNESS

Integrating Physical Activity into Classroom Settings

For students to receive the nationally recommended amount of daily physical activity and for students to fully embrace regular physical activity as a personal behavior, students need opportunities for physical activity beyond the physical education class. Toward that end, the school district will:

- offer classroom health education that complements physical education by reinforcing the knowledge and self-management skills needed to maintain a physically active lifestyle and to reduce time spent on sedentary activities;
- discourage sedentary activities, such as watching television, playing computer games, extended use of phones, and etc.;
- · provide opportunities for physical activity to be incorporated into other subject lessons; and,
- encourage classroom teachers to provide short physical activity breaks between lessons or classes, as well as brain breaks to help increase attentiveness.
- Inform students of all extracurricular activities, as well as activities available in the community to them after and before school.

Optional Issues

Communication with Parents

The school district will support parents' efforts to provide a healthy diet and daily physical activity for their children. The school district will:

- encourage parents to pack healthy lunches and snacks and to refrain from including beverages and foods that do not meet the established nutrition standards for individual foods and beverages;
- provide parents a list of foods that meet the school district's snack standards and ideas for healthy celebrations/parties, rewards and fundraising activities;
- provide information about physical education and other school-based physical activity opportunities before, during and after the school day;
- support parents' efforts to provide their children with opportunities to be physically active outside of school; and,
- include sharing information about physical activity and physical education through a web site, newsletter, other take-home materials, special events or physical education homework.

Food Marketing in Schools

School-based marketing will be consistent with nutrition education and health promotion. The school district will:

- limit food and beverage marketing to the promotion of foods and beverages that meet the nutrition standards for meals or for foods and beverages sold individually;
- prohibit school-based marketing of brands promoting predominantly low-nutrition foods and beverages;
- promote healthy foods, including fruits, vegetables, whole grains, and low-fat dairy products; and
- market activities that promote healthful behaviors (and are therefore allowable) including:
 vending machine covers promoting water; pricing structures that promote healthy options in a la carte lines or vending machines; sales of fruit for fundraisers.

OTHER SCHOOL-BASED ACTIVITIES THAT PROMOTE STUDENT WELLNESS

Examples: Marketing techniques include the following: logos and brand names on/in vending machines, books or curricula, textbook covers, school supplies, scoreboards, school structures, and sports equipment; educational incentive programs that provide food as a reward; programs that provide schools with supplies when families buy low-nutrition food products; free samples or coupons; and food sales through fundraising activities.

Staff Wellness

The school district values the health and well-being of every staff member and will promote these important issues when given the opportunity. The school district suggest that each staff take every measure possible to make healthy eating decisions and to get the recommended daily exercise to help promote their well-being. This will be supervised by the Superintendent and challenges will be presented to staff to help promote this throughout the school year. Staff will be reminded that they are setting an example for the students.

NUTRITION GUIDELINES FOR ALL FOODS AVAILABLE ON CAMPUS

School Meals

Meals served through the National School Lunch and Breakfast Programs will:

- be appealing and attractive to children;
- be served in clean and pleasant settings;
- meet, at a minimum, nutrition requirements established by state and federal law:
- offer a variety of fruits and vegetables;
- serve only low-fat (1%) and fat-free milk and nutritionally equivalent non-dairy alternatives (as defined by the USDA); and,
- · ensure that half of the served grains,

· are whole grain.

Breakfast

To ensure that all children have breakfast, either at home or at school, in order to meet their nutritional needs and enhance their ability to learn, schools will:

- operate the breakfast program, to the extent possible;
- arrange bus schedules and utilize methods to serve breakfasts that encourage participation;
- notify parents and students of the availability of the School Breakfast Program, where available;
 and,
- encourage parents of students that don't utilize the daily school breakfast, to provide a healthy breakfast for their children through newsletter articles, take-home materials, or other means.

Free and Reduced-Priced Meals

The school district will make every effort to eliminate any social stigma attached to, and prevent the overt identification of, students who are eligible for free and reduced-price meals.

Meal Times and Scheduling

The school district:

- will provide students with ample time to eat breakfast and lunch;
- should schedule meal periods at appropriate times, e.g., lunch should be scheduled between 11 a.m. and 1 p.m.; should not schedule tutoring, club or organizational meetings or activities during mealtimes, unless students may eat during such activities;
- will provide students access to hand washing or hand sanitizing before they eat meals or snacks;
 and,
- should take reasonable steps to accommodate the tooth-brushing regimens of students with special oral health needs (e.g., orthodontia or high tooth decay risk).
- should take great care in making sure that students with food allergies, are
 not exposed to certain foods. (ie: peanut allergy) Separate tables should be made available
 for students bringing cold lunch. Reminders will also be sent home to parents about the
 seriousness of allergies.

NUTRITION GUIDELINES FOR ALL FOODS AVAILABLE ON CAMPUS

Qualification of Food Service Staff

Qualified nutrition professionals will administer the meal programs. As part of the school district's responsibility to operate a food service program, the school district will:

- * provide continuing professional development for all nutrition professionals; and,
- provide staff development programs that include appropriate certification and/or training programs for child nutrition directors, nutrition managers and cafeteria workers, according to their levels of responsibility.

Sharing of Foods

The school district discourages students from sharing their foods or beverages with one another during meal or snack times, given concerns about allergies and other restrictions on some children's diets.

Foods Sold Outside the Meal (e.g. vending, a la carte, sales)

All foods and beverages sold individually outside the reimbursable meal programs (including those sold through a la carte [snack] lines, vending machines, student stores, or fundraising activities) during the school day, or through programs for students after the school day will meet nutrition standards as required by state or federal law. For current state guidelines, click here http://tinyurl.com/Iowa-HKA.

Fundraising Activities

There are two types of fundraising – regulated and other. Regulated fundraisers are those that offer the sale of foods or beverages on school property and that are targeted primarily to PK-12 students by or through other PK-12 students, student groups, school organizations, or through on-campus school stores. Regulated fundraising activities must comply with the state nutrition guidelines. All other fundraising activities are encouraged, but not required, to comply with the state nutrition guidelines if the activities involve foods and beverages. Any of these items need to be sold a half hour after the bell rings, and till 12am. Anything after those times must comply with the state nutrition guidelines.

Snacks

Snacks served during the school day or in after-school care or enrichment programs will make a positive contribution to children's diets and health, with an emphasis on serving fruits and vegetables as the primary snacks and water as the primary beverage. Homemade snacks will not be allowed. Schools will assess if and when to offer snacks based on timing of meals, children's nutritional needs, children's ages and other considerations. The school district will disseminate a list of healthful snack items to teachers, after-school program personnel and parents.

Rewards

The school district diminish the use foods or beverages, especially those that do not meet the nutrition standards for foods and beverages sold individually, as rewards for academic performance or good behavior, and will not withhold food or beverages (including food served through meals) as a punishment.

Celebrations

Principals at each school should evaluate their celebrations that involve food and encourage teachers and parents to provide healthy foods for these activities.

NUTRITION GUIDELINES FOR ALL FOODS AVAILABLE ON CAMPUS

School-Sponsored Events

Foods and beverages offered or sold at school-sponsored events outside the school day are encouraged to meet the nutrition standards for meals or for foods and beverages sold individually.

Food Safety

All foods made available on campus adhere to food safety and security guidelines.

- All foods made available on campus comply with the state and local food safety and sanitation regulations. Hazard Analysis and Critical Control Points (HACCP) plans and guidelines are implemented to prevent food illness in schools. http://www.fns.usda.gov/tn/Resources/servingsafe_chapter6.pdf
- For the safety and security of the food and facility, access to the food service operations are limited to child nutrition staff and authorized personnel.

Summer Meal

The school will inform the children where summer meals can be attained free, in neighboring communities if our community is not providing, when available. The current Website is www.fns.usda.gov/summerfoodsrocks, or call 1-866-3-HUNGRY and 1-877-8-HAMBRE for Spanish. This will give the schools that are serving breakfast and lunch in your area, or travel area in Iowa, for the summer.

PLANS FOR MEASURING IMPLEMENTATION

Monitoring

The superintendent will ensure compliance with established school district-wide nutrition and physical activity wellness policies.

In each school:

- the principal will ensure compliance with those policies in the school and will report on the schools compliance to the superintendent: and
- . food service staff, at the school or school district level, will ensure compliance with the nutrition policies within food service areas and will report on this matter to the superintendent or principal.

In the school district:

- the school district will report on the most recent USDA School Meals Initiative(SMI) review findings and any resulting changes. If the school district has not received a SMI review from the state agency within the past five years, the school district will request from the state agency that a SMI review be schedules as soon as possible.
- the superintendent will develop a summary report every three years on school district Wide compliance with the school district's established nutrition and physical activity wellness policies, based on input from school within the school district; and,
- the report will be provided to the school board and also distributed to all school wellness committees, parent/teacher organizations, stakeholders, principals, and health services personnel in the school district.

Policy Review

Assessments will be repeated every 3 years to help review policy compliance, asses progress, and determine areas in need of improvement. As part of that review, the school district will review the nutrition and physical policies and practices, and the provisions of an environment that supports healthy eating and physical activity. The school district and individual schools within the school district will, revise the wellness policies and develop work plans to facilitate their implementation, with the help of the wellness committee.

CLASS OR STUDENT GROUP GIFTS

The board welcomes gifts to the school district from a class or student group. While class gifts to the
school district do not require the approval of the superintendent, the board encourages students to
consult with the superintendent or other licensed employees prior to selecting a gift for the school district.

Legal Reference:	Iowa Code §§ 68B; 722.1, .2 (2007).	
Cross Reference:	704.4 Gifts - Grants - Bequests	
Approved	Reviewed 6/20/2011, 7/17/17	Revised

OPEN NIGHT

		OFE	N NIGHT						
In keeping with good community relations, student school activities will not be scheduled on Wednesday night beyond 6:00 p.m. whenever possible. It is the responsibility of the principal oversee the scheduling of school activities for compliance with this policy.									
	Legal Reference:	lowa Code § 279.8 (2007).						
	Cross Reference:	900 Principles and Object	tives for Community Relations						
	Approved	Reviewed <u>6/20/</u>	2011, 7/17/17	Revised					

MEAL CHARGES

In accordance with state and federal law, the Cherokee Community School District adopts the following policy to ensure school district employees, families, and students have a shared understanding of expectations regarding meal charges. The policy seeks to allow students to receive the nutrition they need to stay focused during the school day, prevent the overt identification of students with insufficient funds to pay for school meals, and maintain the financial integrity of the nonprofit school nutrition program.

Payment of Meals

Students have use of a meal account. When the balance reaches a negative \$20.00, a student may charge no more to this account. When an account reaches this limit, a student shall not be allowed to charge further meals or a la carte items until the negative account balance is paid. Payments may be made thru electronic payment (pay schools, which is found on the school web page), at the POS at each school, and in the office at each school.

Students who qualify for free meals shall never be denied a reimbursable meal, even if they have accrued a negative balance from previous purchases. Students with outstanding meal charge debt shall be allowed to purchase a meal if the student pays for the meal when it is received. The school district may provide an alternate meal that meets federal and state requirements to students who have charged the maximum allowance to the student account and cannot pay out of pocket for a meal. The meal that is provided at the Cherokee school for these situations is a Soy butter sandwich, an apple, and milk.

Employees may use a charge account for meals, but may charge no more than \$20.00 to this account. When an account reaches this limit, an employee shall not be allowed to charge further meals or a la carte items until the negative account balance is paid.

Negative Account Balances

The school district will make reasonable efforts to notify families when meal account balances are low. Additionally, the school district will make reasonable efforts to collect unpaid meal charges classified as delinquent debt. The school district will coordinate communications with families to resolve the matter of unpaid charges. Families will be notified of an outstanding negative balance once the negative balances reach \$0.00. Families will be notified by email, letter, or a personal call. Negative balances of more than \$20.00, not paid prior to the end of the year, will be turned over to the superintendent or superintendent's designee for collection. Options may include: collection agencies, small claims court, or any other legal method permitted by law.

Communication of the Policy

The policy and supporting information regarding meal charges shall be provided in writing to:

- All households at or before the start of each school year;
- Students and families who transfer into the district, at time of transfer; and
- All staff responsible for enforcing any aspect of the policy

Records of how and when the policy and supporting information was communicated to households and staff will be retained.

The superintendent may develop an administrative process to implement this policy.

Legal Reference:

42U.S.C. §§ 1751 et seq.

7C.F.R§§ 210 et seq.

U.S. Dep't of Agric., SP 46-2016, Unpaid Meal Charges: Local Meal Charge Policies

Collection of Delinquent Meal payments (2016)

U.S. Dep't of Agric., SP 57-2016, Unpaid Meal Charges: Guidance and Q&A (2016)

Iowa Code 283A.

281 I.A.C. 58,

Cross Reference:

710.1 School Food Program

710.2 Free or Reduced Cost Meals Eligibility

710.3 Vending Machines

Approved	Reviewed 7/17/17	Revised	
	11011001100	10011300	

Cherokee Community School District

"Empowering Learners"

Kimberly Lingenfelter Superintendent 600 W. Bluff Street Cherokee, Iowa 51012 Phone: 712-225-6767 Fax: 712-225-6769

klingenfelter@ccsd.k12.ia.us

June 12, 2017
Your Business Name & Address Cherokee Country Stone 800 South 2nd 57 Cherokee, IA 51012
Re: Bid for Gasoline CheroKee, IA 51012
The Cherokee Community School District requests bids for the fuel needs of the district for the 2017-2018 school year.
Bidders will be asked to submit a bid that will adjust with the pump prices, a percentage off posted pump prices for that day w margin remaining the same throughout the bid period.
Bids will be for ethanol and diesel fuel. The margin between the two can be different.
If interested in bidding, please complete the information below and return to: Kimberly Lingenfelter, Cherokee Community Scientific, 600 West Bluff, Cherokee, Iowa 51012
What amount of discount would you offer the district?
Unleaded Regular w/Ethanol: , 08¢ Diesel:08¢
Could the district be billed monthly for fuel purchased?
Because the schools are exempt from state taxes, could those taxes be deducted from the monthly invoice?
Could the district be issued a credit card with a security code for fuel purchases? 165. The district is Already using
All discount prices would remain in effect till June 30, 2018. Sealed bids are due by July 11, 2017 in the superintendent's offic later that 3:00 p.m.
All bids will be considered separately (Unleaded Regular and/or Diesel), the Cherokee Community School District reserves the to reject any and all bids.
The Board will make their decision at their regular meeting on July 17, 2017.
If you have question about this bidding procedure, please feel free to call Mike at 225-6766 or Kimberly at 225-6767.
Sincerely, Mike Wiedeshote
Mike Wiederholt, Transportation Director Kimberly Lingenfelter, Superintendent

KL:trn

Administration & Directors Scot Aden - Principal -

Scot Aden Neil Phipps - Principal - Washington High

Valery Fuhrman -

- Principal - Cherokee Middle School - Principal - Roosevelt Elementary

Scott Koch

- Activities Director

Board of Education

Paul Fuhrman - President

Laura Dawson - Vice-President

Calvin Carver

Jim Haselhoff Logan Patterson

Joyce Lundsgaard, Secretary

Cherokee Community School District

"Empowering Learners"

600 W. Bluff Street Cherokee, Iowa 51012 Phone: 712-225-6767

Fax: 712-225-6769

klingenfelter@ccsd.k12.ia.us

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Board of Education

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Laura Dawson - Vice-President

Calvin Carver

Jim Haselhoff

Logan Patterson Joyce Lundsgaard, Secretary

RES End Of Year Report 2016-2017

Enrollment as of 10/1/16

	ECLC	TK	KG	1st	2nd	3rd	4th	Total
Female	25	3	36	38	44	41	41	228
Male	35	10	33	36	45	41	30	230
Total	60	13	69	74	89	82	71	458

Enrollment as of 6/1/17

	ECLC	TK	KG	1st	2nd	3rd	4th	Total
Female	28	3	39	40	45	42	43	240
Male	36	10	35	37	45	41	30	234
Total	64	13	74	77	90	73	73	474

Free/Reduced for RES as of 6/1/17

Free	144	35%
Reduced	40	10%

of IEP students as of 6/1/17

ECLC	TK	KG	1st	2nd	3rd	4th	Total
11	0	3	6	6	7	4	37

Open enrollment for RES as of 6/1/17

	TK	KG	1st	2nd	3rd	4th	Total
ммс	0	6	3	5	3	3	20
River Valley	0	0	1	0	2	1	4
Aurelia	0	2	1	1	3	1	8
South O'Brien	0	0	0	1	0	1	2
		·					34

of students that were absent more than 10 days

	j								
ECLC	TK	KG	1st	2nd	3rd	4th	Total	-	
6	1	18	17	11	11	8	72	-	

of students receiving ELL services

		r'''-		r				9
ECLC	TK	KG	1st	2nd	3rd	4th	Total	l
0	0	2	7	6	4	5	24	l

of students receiving TAG services

ECLC	ΤK	KG	1st	2nd	3rd	4th	Total
0	0	0	0	0	0	7	7

of students receiving Special Education services

ECLC	TK	KG	1st	2nd	3rd	4th	Total
11	0	3	6	6	7	4	38

CMS 2016/2017 End of Year Data

Certified Enrollment 10/01/2016

Grade	Male	Female	Total
8	37	35	72
7	41	35	76
6	39	49	88
5	30	52	82
Totals	147	171	318

End of Year Enrollment 06/01/2017

Grade	Male	Female	Total
8	38	35	73
7	41	37	78
6	39	48	87
5	32	51	83
Totals	150	171	321

Open Enrollment by Grade

Grade	Total
8	7
7	9
6	8
5	13
Total	37

Free and Reduced Lunch

Building	Free	Reduced	Total
CMS	94	21	115
Percentage	30%	6%	36%

Special Education/TAG Students

Grade	Tag	Special Ed.	ELL
8	6	11	2
7	6	14	1
6	6	11	1
5	8	7	5
Total	14	43	9

EOY DATA 2016-2017

Certified &	& End of	Year Enrollm	ient	
10/14/2	16 **	Included are our	4 Exchange stud	ents
GRADE	V	AHS property of the L	SSC PERMIT	OTAL
Secretaria de la como	12	61	6	67
	11	75**	1	76
	10	70	2	72
	9	75	0	75
TOT/		282	8	290

	6/1/17	** Included are our	4 Exchange stu	udents
⊕ RA[Æ	WHS	SC T	DTAL
. * SELTEL VICTOR	12	57	5	62
	11	71.5**	6.5	78
1000470094000	10	68	2	70
	9	72	0	72
	TOTAL	268.5	13.51	28/2

Graduation Data	
WHS GRADUATES 5	9
LSSC GRADUATES	2
TOTAL GRADUATES 6	
non-graduates/ 5th year seniors	
DROP OUTS	4
STUDENTS IN SAVE PROGRAM 1	

Free & Reduc	ed Count			
BUILDING	FREE	P. REDUCE	D* 100	TOTAL
WHS	;	82	14	96
Percentage of students receiving Free or Reduced meals:	29.1%	4.9%		34.0%

ATTENDA:	NCE		Total
	5+ Excused	10+ Excused	Excused
Freshman	22	20	42
Sophomores	20	29	49
Juniors	20	38	58
Seniors	18	26	44
Total Excused	80	113	193
		10+UnExcused	Total Upovenced
	5+UnExcused	10.OIILXCUSEU	rotal offexcused
Freshman	0	2 074V	2
Sophomores	2	0	7
Juniors	3		4
Seniors	1	0-7-	i
Total	5	3	9

	***************	*****************************	**************	000000000000000000000000000000000000000
Spe	cial	Ed/1	ag/	ELL

	Special Ed	TAG	ELL	TOTAL
9 th	13	4	1	18
10 th	7	9		17
11 th	11	8	4	23
the second secon	7	15	2	2.4
TOTALS	. 38	36	В	82

Students that are credit deficient GRADE 8/24/15 8/24/16 12 (<36 8 5 CREDITS) 1 9 11 (<24 1 9 CREDITS) 6 3 TOTAL: 15 17 GRADE 5/27/16 6/1/17 12 (<48 CREDITS, graduate) 12 1 11 (<36 5 13 CREDITS) 5 13 10 (<24 9 8 CREDITS) 3 6 TOTAL: 29 28		Z(0(0, U)	
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TOTAL: 29 28	CALUID)		
	TOTAL:	29	28

AT RISK T	TOTALS		
	10/14/16	6/1/17	Total
	0 185	182	367
	1 21	22	43
	2 84	78	152
Total	290	282	572

estate property less than DI	SCIPLINE	
GRADE	ISS	OSS
12	8	0
I	17	0
$_{11}$	19	8
	46	10
10	12	3
10	19	4
9	8	2
	25	6
TOTAL:	H 47	18
	107	20

STUDENT ACHIEVEMENT AND ACCOUNTABILITY

1. RESEARCH-BASED INITIATIVES

Supports implementation of initiatives in Iowa's K-12 education system that:

- Are research-based;
- Are focused on student achievement, and;
- Do not "re-purpose" existing education funds.

2. STANDARDS AND ACCOUNTABILITY

Supports continued progress in the development of rigorous content standards and benchmarks that reflect the real-world knowledge and skills students need to graduate from high school prepared for college or to enter the workforce, including the following state actions:

- Provide and fund technical assistance to help school districts fully implement the lowa Core
 Content Standards which define what students should know and be able to do in math,
 science, English language arts, social studies, and 21st Century skills in areas such as
 financial and technological literacy.
- Adopt high-quality summative and formative assessments, aligned to the skills students should know and be able to do to succeed globally and locally.
- Support research-based professional development that provides educators with training, support and time to work together so that they can successfully teach a rigorous curriculum to all students. Ensure that curriculum decisions about how to teach remain in the hands of local schools and teachers.
- Include and fund all the components of successful standards systems: assessments aligned to high expectations, improved and aligned instruction and quality professional development.

IASB supports development of model content standards, recommended assessments and professional development supports in additional content areas but opposes expanding accountability, reporting and accreditation requirements in these areas.

3. PRESCHOOL

Supports an increase in funding from the current weighting of 0.5 to 1.0 full-time equivalent to ensure all 4-year-olds have access to a high quality public school preschool program. Districts should be given maximum flexibility to assign costs to the program.

4. EARLY LITERACY

Supports the continued development of and funding for research on best practices for improving proficiency in early literacy strategies.

Supports continued funding for professional development and classroom intervention strategies focused on implementing best practices for early literacy in grades PK-3.

Supports the continuation of programs currently funded by the early intervention block grant program with flexibility to use those funds for other K-3 literacy programs if approved by the school board.



5. ENGLISH LEARNERS

Supports sufficient and on-time funding for English-learners (EL) until the students reach proficiency.

6. DROPOUT/AT RISK

Supports the inclusion of dropout prevention and funding for at-risk students in the foundation formula and the inclusion of socio-economic status as a factor in determining a student's at-risk status. Opposes changes to compulsory age of attendance requirements unless sufficient funds and research-based programs are provided.

7. MENTAL HEALTH

Supports increased statewide access to and funding for mental health services for children.

8. SPECIAL EDUCATION - STATE

Supports predictable and timely state funding to serve students receiving special education services at a level that reflects the actual cost including educational programming and health care costs.

9. SPECIAL EDUCATION - FEDERAL

Supports the federal commitment to fund 40 percent of the cost of educating students receiving special education services, and requests that the federal government fulfill that commitment by increasing funding a minimum of 8 percent per year until the 40 percent figure is achieved.

10. AREA EDUCATION AGENCIES

Supports sufficient financial support of the area education agencies to provide essential services in a cost-effective manner to school districts including:

- special education;
- technology;
- professional development;
- curriculum assessment; and
- student assessment data analysis.

11. SCHOOL CALENDARS

Supports the authority of locally elected school boards to determine the school calendar to best meet student needs, including start dates, year round schools, and other innovations.



EDUCATOR QUALITY

12. TEACHER LEADERSHIP AND DEVELOPMENT

Supports research-based programs and funding to develop strong instructional leadership including:

- teacher leadership and development
- beginning teacher mentoring programs
- · quality professional development programs.

13. MARKET-COMPETITIVE WAGES

Supports providing school districts with incentives and the flexibility to pay market competitive wages for shortage area positions, especially in the areas required to meet graduation and lowa content standards.

14. BENEFITS

Supports allowing school districts to voluntarily enroll their employees in the state's health, dental and life/long-term disability insurance pools.

15. ALTERNATIVE LICENSURE

Supports the adoption of alternative teacher licensure upon completion of research-based teaching pedagogy training in addition to content knowledge in a curricular area.

16. STAFF REDUCTIONS

Supports giving school districts and AEAs the option to waive the termination requirements in Iowa Code Section 279.13 to reduce staff in response to reductions in funding or to comply with an arbitrator's award.

17. ARBITRATIONS

Supports a requirement that arbitrators, prior to the imposition of an award, must first consider local conditions, ability to pay, and local settlement history. After the arbitrator determines the school district, AEA or community college has the ability to pay, the arbitrator should then consider comparability based upon similar size and geographic region.

18. LABOR/EMPLOYMENT LAWS

Supports labor and employment laws that balance the rights of the employees with the rights of management, with an emphasis on student achievement and student safety.



FISCAL RESPONSIBILITY AND STEWARDSHIP

19. SCHOOL FUNDING POLICY

Supports a school foundation formula that:

- Provides sufficient and timely funding to meet education goals;
- Equalizes per pupil funding;
- Provides a funding mechanism for transportation costs that reduces the pressure on the general fund and addresses inequities between school districts;
- Includes factors based on changes in demographics including socio-economic status, remedial programming, and enrollment challenges;
- Incorporates categorical funding in the formula within three years; and
- Includes a mix of property taxes and state aid

20. SUPPLEMENTAL STATE AID

Supports setting supplemental state aid:

- For FY 2018, by January 31, 2017;
- For FY 2019 and future budget years, at least 14 months prior to the certification of the school's district budgets; and
- at a rate that sufficiently supports local districts' efforts to plan, create and sustain worldclass schools

Supports a formula driven method for establishing the supplemental state aid growth rate if it is not set within the statutory requirements.

21. PROPERTY TAXES

Supports holding school districts harmless in property tax restructuring. Supports efforts to minimize property tax disparities created by the additional levy rate without compromising additional resources to school districts. Supports improved transparency and limits on the use of Tax Increment Financing (TIF) including requirements:

- To include all affected taxing bodies before creation of a TIF district:
- to limit the duration of all TIF districts

22. SPECIAL LEVY FUNDS

Supports flexibility in the use of special levy funds.

23. TAX BASE

Supports an independent, bi-annual cost-benefit analysis of all income, sales or property tax exemptions, credits or deductions. Creation of a new tax credit must undergo an independent cost benefit analysis. The legislature should have sole authority to make revisions to definitions that impact taxes, restrict future tax bases or provide additional tax breaks that decrease revenue to the state and either directly or indirectly impact tax revenue for schools.

24. FRANCHISE FEES

Opposes the imposition of franchise fees on school corporations unless the board of directors agrees to such a fee.



25. CONSTITUTIONAL TAX LIMITATIONS

Opposes a constitutional amendment or statewide voter referendum that would limit taxes, spending or local control impacting education.

26. UNFUNDED MANDATES

Opposes any new mandate that does not provide sufficient and sustainable funding for successful implementation.

SCHOOL INFRASTRUCTURE

27. SAVE (SECURE AN ADVANCED VISION FOR EDUCATION)

Supports repeal of the December 31, 2029 sunset on the statewide penny sales tax for school infrastructure.

Supports preserving the integrity of the statewide penny sales tax for school infrastructure including the tax equity provisions in the following manner:

- No diversions or expansions of allowable uses prior to the current 2029 sunset date;
- Continued growth in the per pupil amount beyond the 2029 sunset date.

28. BOND ISSUES

Supports allowing school bond issues to be passed by a simple majority vote.

Supports the authority to levy a combination of property taxes and income surtaxes to pay the indebtedness.

Supports legislation to clarify that revenue bonds do not count toward a 5 percent statutory debt limit.

GOVERNANCE

29. CHARTER AND ONLINE SCHOOL AUTHORIZING AND ACCOUNTABILITY

Supports the existing lowa law establishing local school boards as the sole authority to establish charter and on-line schools. All plans and waivers must be approved by the State Board of Education and subject to all state and federal accountability and reporting standards.

30. SHARING AND REORGANIZATION

Supports continuation of sufficient incentives and assistance to encourage sharing or reorganization between school districts including the establishment of regional schools.



Eight Traits of Effective School Boards

An IASB School Board Self-Assessment



Eight Traits of Effective School Boards

An IASB School Board Self-Assessment

Purpose

This IASB board self-assessment is based on the research brief, Eight Traits of Effective School Boards, published by NSBA's Center for Public Education. The brief describes the characteristics of highly effective boards that research shows positively impacts student learning. Together the research brief and self-assessment, along with a subsequent whole-board discussion, will help you reflect on the eight traits and your board team's perceptions about the critical nature of this work. The assessment also provides an opportunity for the board to identify strengths and potential "danger signs" to avoid.

Thoughts to Keep in Mind

Board members' perceptions about key roles may differ, and coming to consensus about where the board is now will help you arrive at a clearer understanding of where you want to be in the future and where you want to focus improvement. The assessment asks you provide ratings and more importantly, rationale for those ratings. Your honesty and openness will make this board effectiveness process more meaningful and useful to you and your board.

Instructions

- Prior to filling out the assessment form, read NSBA's research brief, Eight Traits of Effective School Boards on the last page of this tool.
- For each trait listed, consider how the board is doing on each trait.
- Circle the number that best describes the current performance of the board on the scale from 1–4.
- In the next column, prioritize the traits for importance by placing a ranking score from 1–8 for each trait.
- In the final column, explain your rating for each trait. List evidence that indicates where your board team is on this trait at this time.
- Complete the form by responding to the remaining open-ended reflection questions.
- When finished, send your assessment results to the designated point person.

Important Considerations

- This completed self-assessment will be beneficial to the board once it has been shared with and discussed by the whole board.
- Any information submitted as part of the self-assessment process may constitute a public record and therefore may be subject to disclosure in compliance with Iowa Code Chapter 22. Please note that the final self-assessment report constitutes a public record and is subject to disclosure in compliance with Iowa Code Chapter 22.
- When completing the assessment, it is vital to use discretion in making narrative comments.
 It is productive to identify positive behaviors to help enhance the effectiveness of the board.
 It is also helpful to clarify behaviors that need to change, but is not beneficial to name specific individuals or to blame fellow board members.

Productive sample comment:

The board needs to display respectful behaviors to each other, especially on complex topics.

Unproductive Sample Statement

Jim (or "the board president") needs to stop yelling at others during board meetings.

Rating Scale - Please indicate how your board team is doing on each trait.

- 1 Just starting2 Some progress3 Good progress4 Well on our way

Trait	C	ircle a	a Ratii	ng	Priority	List evidence that indicates where your board team is on this trait at this time.
a) High expectations, clear goals	1	2	3	4		
b) Belief that all children can learn	7	2	3	4		
c) Focused on achievement	1	2	3	4		
d) Collaboration and communication	1	2	3	4		
e) Data savvy	1	2	3	4		
f) Goals and resources aligned	Quant	2	3	4		
g) Team leadership	1	2	3	4		
h) Team training	1	2	3	4		

	raits and your ratings, describe two strengths of your board
Missing Elements Consider the unique work of sch	ool boards. What other traits might be included?
Effective School Boards. Choos	n the last section of NSBA's research brief, Eight Traits of e 1-3 of the danger signs that you feel may be roadblocks fo hoices below and state why next to each one.
Danger Sign W A)	hy might this be a roadblock for our board? Why?
B)	Why?
C)	Why?

Reflection: Please respond to the following questions.

Eight Traits of Effective School Boards

Research is clear: High-achieving boards exhibit different habits and characteristics

Patte Barth

What makes an effective school board—one that boosts student achievement? From a research perspective, it's a complex question that involves evaluating virtually all of a board's functions, from internal governance and policy formulation to communication with teachers, building administrators, and the public.

But the research that exists is clear, according to a brief published by NSBA's Center for Public Education (CPE) in late January. The brief, which examined seven research studies conducted between 1993 and 2008, says high-achieving boards exhibit habits and characteristics that are markedly different from those of their low-achieving counterparts.

What makes a board effective?

Here are eight characteristics found in the research:

- 1. High expectations, clear goals: Effective school boards make a commitment to a vision of high expectations for student achievement and quality instruction. They define clear goals to meet the vision, make sure the goals remain the top priorities, and allow nothing to detract from them.
- 2. Belief that all children can learn: Effective school boards have strong shared beliefs and values about what is possible for students and their ability to learn, and of the system and its ability to teach all children at high levels. In high-achieving districts, poverty, lack of parental involvement and other factors are described as challenges to be overcome, not as excuses. Board members expect to see improvements in student achievement quickly as a result of initiatives.
- 3. Focused on achievement: Effective boards are accountability driven. They spend less time on operational issues and more time focused on policies to improve student achievement.
- 4. Collaboration and communication: Effective boards have a collabora-

tive relationship with staff and the community. A strong communications structure is in place to inform and engage key groups—internal and external—in setting and achieving the district's goals.

- 5. **Data savvy:** Effective school boards embrace and monitor data, even when the information is negative, and use it to drive continuous improvement. In high-achieving districts, board members identify specific student needs through data, and justify decisions based on that data.
- 6. Goals and resources aligned: Effective school boards align and sustain resources, such as professional development, to meet district goals. This occurs even during the most severe budget challenges, such as the ones districts now face.
- 7.Team leadership: Effective school boards lead as a united team with the superintendent, each from their respective roles, with strong collaboration and mutual trust. Boards in successful districts define an initial vision for the district and seek a superintendent who matches this vision.
- 8. Team training: Boards that are effective take part in team development and training, sometimes with their superintendents, to build shared knowledge, values, and commitments for the district's improvement efforts. Training is formal, deliberate, and often on specific topics.

Danger signs

The CPE did not set out to specifically focus on what makes boards ineffective. However, some descriptions—we call them "a dozen danger signs"—of ineffective boards emerged in the research review.

Ineffective school boards:

- A Are only vaguely aware of school improvement initiatives, and are seldom able to describe actions being taken to improve student learning.
- B Focus on external pressures as the

main reasons for lack of student success, such as poverty, lack of parent support, societal factors, or lack of motivation.

- C Offer negative comments about students and teachers.
- D Micromanage day-to-day operations.
- E Disregard the agenda process and the chain of command.
- F Are left out of the information flow, with little communication between the board and superintendent.
- G Describe a lack of parent interest in education or barriers to community outreach.
- H Look at data from a "blaming" perspective, describing teachers, students and families as major causes for low performance.
- Have little understanding or coordination on staff development for teachers,
- J Are slow to define a vision.
- K Do not hire a superintendent who agrees with their vision.
- L Receive little professional development together as a board.

Though the research on school board effectiveness is in the beginning stages, the studies included in this report make it clear that school boards in high-achieving districts have attitudes, knowledge, and approaches that separate them from their counterparts in lower-achieving districts. In this era of fiscal constraints and a national environment focused on accountability, boards in high-performing districts can provide an important blueprint for success. In the process, they can offer a road map for school districts nationwide.

Patte Barth (pbarth@nsba.org) is the director of NSBA's Center for Public Education. The full report, *The Eight Characteristics of Effective School Boards*, written by researchers Chuck Dervarics and Eileen O'Brien, is available at www.centerforpubliceducation.org.

is it governance or is it management?

Questions to help guide decision making

	Governance (Ends)		Management (Means)
Α.	Setting policy and goals for the entire organization that provide a general direction and support of mission.	A.	Directing and leading the work of the organization; making decisions to implement board policy.
В.	"The governance model enables the board to focus on the larger issues, to delegate with clarity, to control management's job without meddling, to rigorously evaluate the accomplishment of the organization; to truly lead its organization."*	B.	"Management is in the best position to establish the means by which the ends identified by the board may be accomplished."*
1.	Does it relate to the "big picture" of the ability of the school district to achieve its mission for children?	1.	Does it relate to the day-to-day activities of the school district?
2.	Does it have to do with setting general policy on how the district carries out its functions in the best interests of student learning?	2.	Does it relate to carrying out the policy of the district in specific situations?
3.	Is it being analyzed from the "10,000 foot" or "balcony" perspective; looking at the interests of the entire school district rather than close up and involving personalities?	3.	Is it being analyzed from the building or classroom level; looking at an individual instance or situation within the overall district perspective?
4.	Is it setting direction in the sense of big-picture goals that will lead toward accomplishment of district mission and vision?	4.	Is it moving the district in the direction established by the board in the sense of setting personal goals and making decisions that lead toward accomplishment of district goals?

*Carver, John. (1990). Boards That Make a Difference. San Fransisco: Jossey-Bass Inc., Pub.

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Roosevelt Elementary School	Low	Median	High
1 Health, Life and Safety Requirements	893,000	1,003,200	1.111.600
1.1 Update Doors, Frames, Sidelights and Door Hardware to meet fire code	203,800	226,400	249,100
1.2 Modify Fire Extinguishers to meet current Code	7,500	8,300	9,200
1.3 Update Restrooms for ADA Code Compliance - Original Building (1960)	213,500	237,200	261,000
1.4 Update Restrooms for Addition	134,500	1 49,400	164,400
1.5 Upgrade water coolers to meet ADA Code	20,300	22,500	24,800
	277,700	308,500	339,400
1.7 Abatement Required to Remove Asbestos Containing Tile	35,700	50,900	63,700
2 Building Improvements	7,029,100	7,809,300	8,590,800
2.1 Gym Storage and Seating	143,500	159,400	175,400
2.2 New Secure Vestibule	93,500	103,800	114,200
2.3 Lighting Improvements for Classrooms	315,000	350,000	385,000
2.4 Lightling Improvements for Comdors	117,600	130,600	143,700
	82,700	91,800	101,000
2.6 Storage Space for Pre - K classrooms	46,700	51,800	22,000
2.7 Update Windows and Exterior Glass to meet Energy Code	86,400	95,900	105,500
2.8 Upgrade Finishes: Paint, and Ceilings in Corridors	105,300	116,900	128,600
2.9 New Root for Entire School	720,200	800,200	880,300
2.10 Update Mechanical System to Improve Indoor air quality	2,407,700	2,675,200	2,942,800
2.11 Heat Pump Replacement	2,535,700	2,817,400	3,099,200
2.12 New Electrical Switchgear and Branch Panels	82,700	91,800	101,000
2.13 New Boller	171,400	190,400	209,500
2.14 Iechnology Upgrades	120,700	134,100	147,600
3 Site Improvements	686,800	763,000	839,400
3.1 Outdoor Classroom	100,200	111,300	122,500
	586,600	651,700	716,900
4 New Facilities	3,260,000	3,622,100	3,984,400
4.1 New Gym	2,074,400	2,304,800	2,535,300
4.2 New Cateferia / Multi-Purpose Room	1,185,600	1,317,300	1,449,100
Roosevelt Elementary School Total	11,868,900	13,197,600	14,526,200

	WWW.		
Total Costs By Category	low	Median	High
Health, and Life Safety Requirements	2,607,500	2,914,400	3,234,900
Building Improvements	19,665,400	22,000,000	24,201,500
Site Improvements	986,800	763,000	839,400
New Facilities	3,260,000	3,622,100	3,984,400
loici	26,219,700	29,299,500	32,260,200



